USJFCOM, J7/JWFC
Implementing IW Guidance
With An Eye Towards Full Spectrum Ops

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23 September 2010

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Addressing the Challenges of IW

“The next quarter century will challenge U.S. joint forces with threats and opportunities ranging from regular and irregular wars in remote lands to relief and reconstruction in crisis zones, to cooperative engagements in the global commons.”

The Joint Operational Environment 2010

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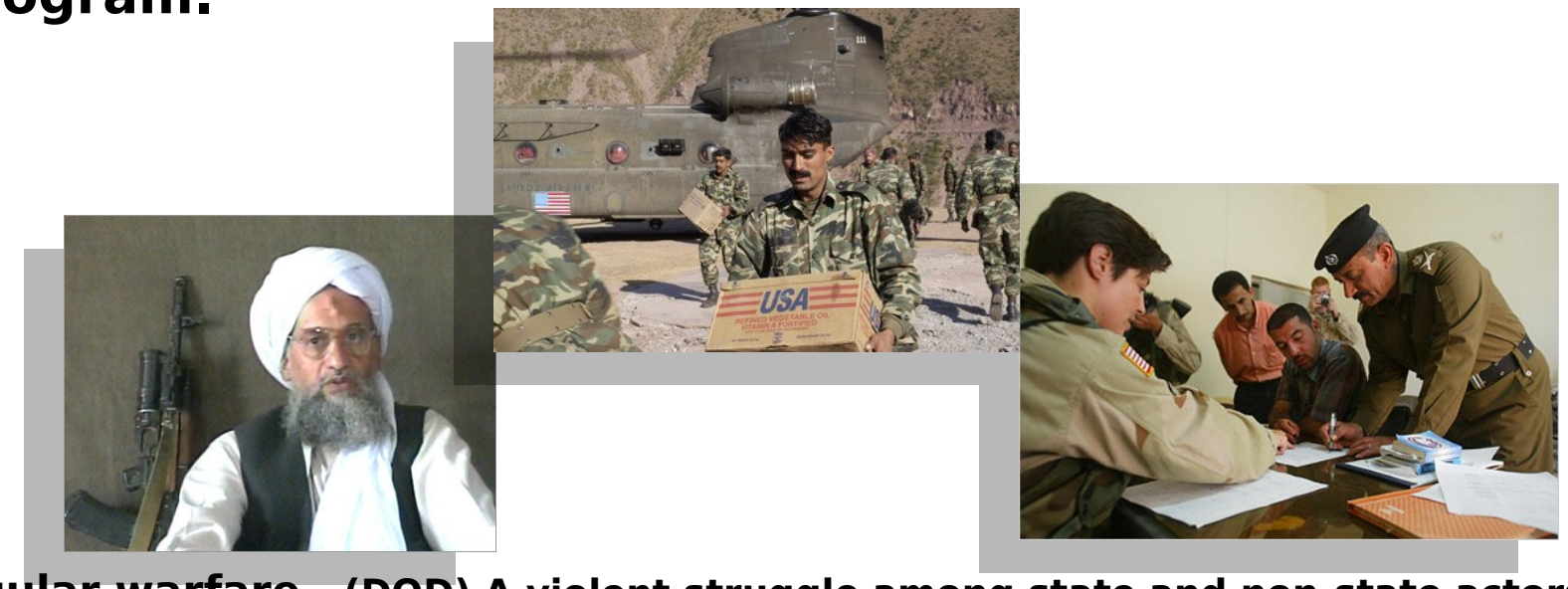
Addressing the Challenges of IW

Our focus remains on the current fight

Future exercises must find the balance between IW and major conventional operations (MCO) in a joint training program.



Irregular warfare - (DOD) A violent struggle among state and non-state actors for legitimacy and influence over the relevant population(s). Irregular warfare favors indirect and asymmetric approaches, though it may employ the full range of military and other capacities, in order to erode an adversary's power, influence, and will. Also called IW.

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COMISAF Key Focus Areas of Interest

- **Partnership - Essential For Achieving Success, It Is How We Will Transition**
- **Preparation For Reintegration**
- **"COIN In The Wire" - How To Conduct COIN And Detention Operations**
- **Contracting And CERP - Understanding What COIN Contracting Is So As To Not Enable Corruption**

COMISAF's COIN Guidance

- Secure and Serve the Population
- Live Among the People
- Help Confront the Culture of Impunity
- Help Afghans Build Accountable Governance
- Pursue the Enemy Relentlessly
- Fight Hard and Fight with Discipline
- Identify Corrupt Officials
- Hold What We Secure
- Foster Lasting Solutions
- Money is Ammunition; Don't Put it in the Wrong Hands
- Be a Good Guest
- Exercise Initiatives
- Consult and Build Relationships, But Not Just With Those Who Seek Us Out
- Walk
- Act As One Team
- Partner With the ANSF
- Promote Local Reintegration
- Be First with the Truth
- Fight the Information War Aggressively
- Manage Expectations
- Live Our Values
- Maintain Continuity Through Unit Transitions
- Empower Subordinates
- Win the Battle of Wits

IW Joint Training Approach

- **Relevant Operational Environment**
  - **Incorporates PMESII/ASCOPE Comprehensive Approaches**
    - **Biometric data fusion & play**
    - **CIVCAS / Investigative Team Battle Drills**
  - **Robust multinational, whole-of-government interaction, e.g.,**
  - **DEA, USAID, Red Cross, Treasury, Coalition, host nations, NGO, private sector**
  - **Worldwide News Network Pr**
  - **Adversarial Media Products**
    - **Foreign News Network**
    - **Threat propaganda produ**
  - **Strategic Communication**
    - **Key leader engagements**
    - **Interactions w/local religious, social, political, and military leadership**
    - **Mock Shura**
  - **Dynamic Scripting**
    - **Multiple outcomes to MSEL events utilizing the carrot and stick approach**
  - **Attack the network applications with fusion of operations & intelligence analysis**

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Fostering IW Mindset

What We Trained

- Understand the operational environment
- Offensive, Defensive, and Stability Operations
- Joint Operational Planning Process
- Whole of Gov't Approach
- Theater Security Cooperation Planning/Execution
- Strategic communications

Key To Success: Joint, Combined And Interagency Operations

What We Learned

- Relationship-building
- Kinetic fight is easy; nation building is not
- Strategic Communications - matching words with actions
- Phase 0 efforts support wider Gov't Plans
- Staffs must embrace operational assessment to drive future planning
- Interagency

Maintaining Our Relevance

- **Sustaining an IW Approach**
  - **Incorporating COMISAF Evolving Guidance**
  - **JCOA Studies and SME Storyline Development and Focused Training Support**
  - **Multiple Staff Assistance Visits (SAVs) and Planner Visits to Fast Track Lessons Learned Into MRX Program**
  - **Theater SMEs Help Designing, Planning, and Executing**
  - **JWFC Functional SMEs Attendance at ISAF COIN Academy**
  - **Train the Trainers Conference (T3C)**
  - **Training Community of Interest (TCOI) Participation**
- **Partnering with NATO and Coalition**
  - **Partnering with Joint Force Training Center (JFTC) Bydgoszcz and Joint Warfare Centre (JWC) Stavanger in MRX (MRE) planning and execution**
  - **Coin Advisory Assist Teams (CAAT) and TF COIN Involvement in MRXs Design, Planning and Execution**
  - **Attendance in CTC-A Train the Trainer Courses (T3C)**

IW Training Enhancements

- Afghan Mission Network
- Attack the Network
  - Counter Threat Finance/Human Trafficking/Piracy
- IO
  - IO Ranges
  - Cyber Space Training
  - Computer Network Ops (CNO)
- JKO (JIWC SME Led IW Courseware)
  - COIN On Line Course
  - Starfish: IW Community of Interest
  - Attack the Network Small Group Scenario Trainer (SGST)
  - Afghanistan Virtual Cultural Awareness Trainer (VCAT)

MOVING UNIFIED ENDEAVORS (UE) TOWARDS FULL SPECTRUM OPERATIONS

Problem Statement

How to transition from the current UNIFIED ENDEAVOR exercise program to a comprehensive, relevant joint training program that shares equities with service-level (Title X) training programs, reduces the risk of an "unbalanced" force, and improves/sustains the readiness of the commanders and staffs of those units identified in the GRF EXORD to rapidly respond to contingencies?

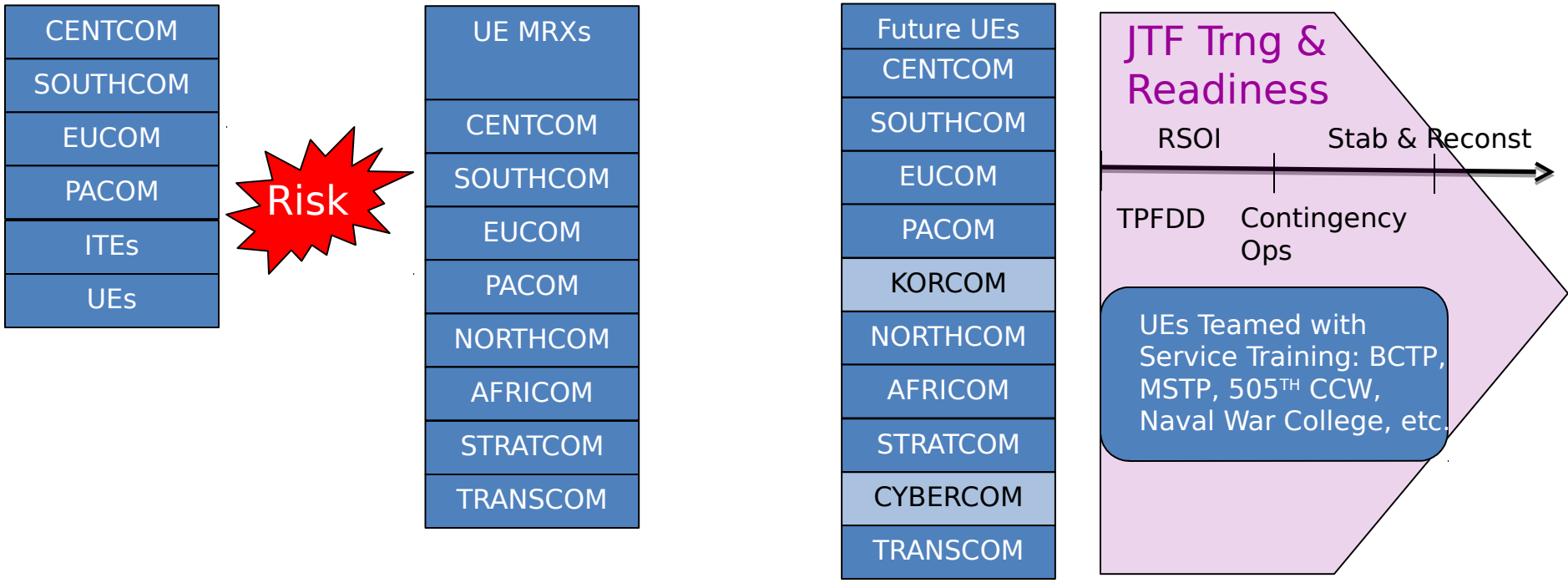
Developing depth on the "JTF Bench"

Relevant History and Future Trends

Pre 9/11 CCDR – UE
- Balanced Across GCCs
- MAB
- Integrated Training Events

Post 9/11 UE – CCDR
- Priority to OIF, OEF, HOA
- GCCs and FCC

Future CCDR – UE
- UEs Priority Contingency Ops
- Complex OEs
- GCCs and FCCs



Joint Forcible Entry → Shift from Joint Forcible Entry → To GWOT, CT, IW → Full Spectrum Ops

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Discussion

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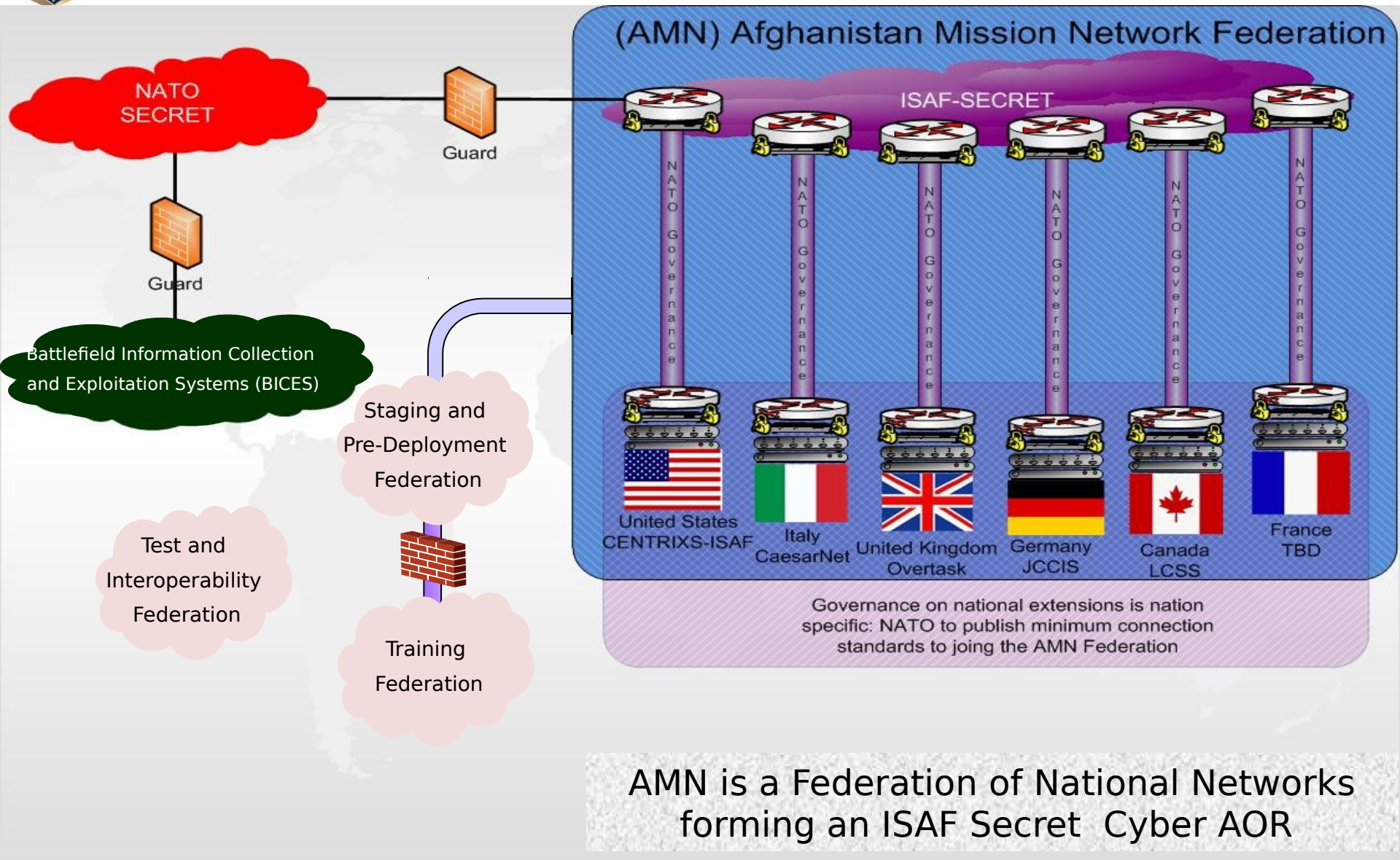
The Afghanistan Mission Network



AMN is a Federation of National Networks forming an ISAF Secret Cyber AOR